Resolution over disputation

A reform thread from *Unravelling Risk*

Australia's construction industry has a reputation as being marred by adversarial, problematic and uncollaborative contracting arrangements. We see inappropriate and uncommercial risk allocation, especially within the design and construct contracting model. A focus on resolution over disputation (in addition to the other reform threads proposed in *Unravelling Risk*) would help bring stability back to professional indemnity market.

The resolution of issues rather than disputation is best for project, relationship and business outcomes.

The reform threads from *Unravelling Risk* will assist in avoiding disputes. However, there will never be a project without issue – therefore we need ways to resolve potential disputes instead of continuing the cycle of disputation.

WHO & HOW

Clients should incorporate standing dispute boards which actively include the project consultants on all design and contract projects.

Standing dispute boards on projects (see case study below) is a potential circuit breaker in the design, construct and litigate cycle, if extended to include consultants.

CASE STUDY - Dispute boards

The International Federation of Consulting Engineers (FIDIC) is the global representative body for national associations of consulting engineers and its standard contract suite adopts a 'multi-tier dispute resolution mechanism' which is designed to avoid disputes or to resolve them as early as possible, ideally during the currency of the project. A key feature of this is the dispute board.⁸ A standing dispute board is established at the start of a project, populated by independent experts who help facilitate the parties' avoidance of disputes. Where that is not possible, the experts engage in the expeditious, efficient, and cost-effective resolution of those disputes.

The NEC4 suite of contracts also includes an option for dispute boards to decide the outcome of any dispute under the relevant contract.

