



**MEMORANDUM OF UNDERSTANDING**  
*Between*  
**CONSULT AUSTRALIA**  
*And*  
**INFRASTRUCTURE PARTNERSHIPS AUSTRALIA**  
**November 2011**

*In recognition of the ongoing co-operation between Consult Australia and Infrastructure Partnerships Australia (IPA), this Memorandum of Understanding (MOU) identifies synergies and a non exhaustive list of shared objectives between the two organisations, and provides a platform for joint co-operation and representation.*

**The two organisations hereby agree:**

- All reasonable efforts will be made to align the policies and interests of Consult Australia and IPA where appropriate on an ongoing basis.
- Cooperative arrangements will be adopted in Policy Development and Policy Positioning on infrastructure issues – at minimum, prior notice to the other on relevant releases; ideally mutual and complementary positions; appropriate cross-reference to the other for media purposes.
- Exchange relevant economic data and research, and to promote in a collaborative fashion, their respective missions.
- All reasonable efforts will be made to ensure access to enable an open and efficient dialogue between IPA and Consult Australia. Both organisations will respect confidentiality in discussions, and to not take advantage of knowledge of the other's position. Where matters are not agreed upon, each organisation will respect the right of the other to maintain its views, and in doing so will not prejudice the cooperation which may continue more broadly.
- Invitations to be extended (on a reciprocal and reasonable basis) to attend each others luncheons/seminars/events relating to infrastructure.
- Inclusion on each others public information/circular publication/newsletter circulation lists.
- To profile each others organisation on their respective websites (via hotlink)
- This MOU can be terminated by either party with one month's written notice.

A handwritten signature in blue ink, appearing to read "M Motto", written over a faint circular stamp.

**Ms Megan Motto**  
**Chief Executive Officer**  
**Consult Australia**

A handwritten signature in blue ink, appearing to read "Brendan Lyon", written over a faint circular stamp.

**Mr Brendan Lyon**  
**Chief Executive Officer**  
**Infrastructure Partnerships Australia**